The 22nd ICC
~To be Leaders~
OUR MOTTO

NATIONAL DEFENSE ACADEMY

Since 1952

廉 恥 (HONOUR)

真 勇 (COURAGE)

礼 節 (PROPRIETY)
WELCOME ADDRESS

Dr. Ryousei Kokubun, President

First of all, I would like to express a warm welcome to all the participating cadets of the 22nd International Cadets’ Conference. Ever since the first ICC held in 1998, cadets from various countries have gathered in Japan, and have conducted heated debates. During these years, many friendships have been cultivated through the ICC.

This year’s ICC will invite 31 cadets from 21 countries to Japan, and will discuss the topic “To be leaders.” The conference will also include discussions about what kinds of leaders we need to maintain security in areas such as space, AI weapons and other important issues in the upcoming recent years.

All of you gathering here will be leaders in the near future. I expect that all of you take advantage of this occasion to create new friendships and have a meaningful conference. I hope that every one of you will learn and absorb the many opportunities the ICC can provide.
WELCOME ADDRESS

Masataka Yoda
Chief of Cadet Executive Committee, the 22nd ICC

ICC marks its 22nd anniversary this year.
In recent years, international cooperation has remained an essential factor in a diversifying security environment. Additionally, technological innovation has resulted in a rapid increase in the importance of space and AI weapons, which is a rather new concept compared to conventional operations. Also the change in social structure has influenced the military regarding more job openings for women, and we must understand that personnel assignment should not be based on gender. Therefore, we decided that this year’s discussion theme be “To be leaders.”

ICC will also be conducting recreational activities and many other opportunities to interact with all the cadets such as experiencing our cadet life in the academy. I hope that all the participating cadets get to know each other better, as most of us will be serving in the military in the future.
KEYNOTE SPEECH

Major General Satoru Nomura
Director, Bilateral Coordination Department (BCD),
Ground Component Command (GCC) Headquarters

Profile
DOB: MAR. 3, 1965
SOC: National Defense Academy, Class of 1987 (Majored in management)
BOS: Infantry

MILITARY CAREER(Recent Years)
AUG 1999  CGSC, GSDF Staff College
AUG 2001  Company Commander, 3rd Company, 44th Infantry Regiment, 6th Division, Northeastern Army
AUG 2002  Planning Officer, GSDF Staff College
AUG 2003  Training Division, Education & Training Department, Ground Staff Office
AUG 2006  Joint Short-Period Course, GSDF Staff College General Course, National Institute for Defense Studies
AUG 2007  Chief, Training Division, Plans, Operation and Training Department, Northeastern Army Headquarters
AUG 2008  Chief, Training Section, 2nd Operations Division, Operations Department, Joint Staff
AUG 2010  Commander, 25th Infantry Regiment, 2nd Division, Northern Army
FEB 2012  Commander, Contingent to MINUSTAH
APR 2013  Chief Instructor, GSDF Staff College
MAR 2016  Chief of Staff, 8th Division Headquarters, Western Army
MAR 2017  Deputy Commanding General, Central Readiness Force
MAR 2018  Current Assignment
# SCHEDULE

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<td></td>
<td><strong>Wednesday, 27 February 2019</strong></td>
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<tr>
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<td>Arrival</td>
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<tr>
<td>2000-2100</td>
<td>Orientation 1(^1)</td>
<td>Social Science Bldg.</td>
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<td><strong>Thursday, 28 February 2019</strong></td>
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<tr>
<td>0800-0840</td>
<td>Orientation 2(^1)</td>
<td>Social Science Bldg.</td>
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<tr>
<td>0930-0940</td>
<td>Opening Ceremony</td>
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<td>0945-1130</td>
<td>Keynote Speech</td>
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<td>1140</td>
<td>Commemorative Photo</td>
<td>Entrance, Main Administration Bldg.</td>
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<td>1200-1245</td>
<td>Welcome Lunch</td>
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<td>1400-1600</td>
<td>Sports Event</td>
<td>Track and Field /Main Gymnasium(^2)</td>
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<td>Plenary Session</td>
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<td>1300-1500</td>
<td>Session 1</td>
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<tr>
<td>1530-1700</td>
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<td>Japanese Tea Ceremony Experience</td>
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<td><strong>Saturday, 2 March 2019</strong></td>
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<td>0930-1100</td>
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<td>1330-1500</td>
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<td><strong>Sunday, 3 March 2019</strong></td>
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<td><strong>Monday, 4 March 2019</strong></td>
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<td>1050-1200</td>
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<td>1730-1900</td>
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<td><strong>Tuesday, 5 March 2019</strong></td>
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<td>Departure</td>
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\(^1\) Participants arriving at NRT before 1500, FEB 27, will attend Orientation 1, and participants arriving after 1500 attend Orientation 2.

\(^2\) If sunny: Track and Field - If rain: Main Gymnasium
PLENARY SESSION

Theme: Various Security Challenges

that Your Country Faces

Name: Yuki Kitajiri
Class: 2020
Branch: MSDF
Specialty: International Relations
Club: Guard of Honor

Session Objective

In the International Cadets’ Conference, we invite cadets from over 20 countries every year. Since each country has a different cultural and social background, it is a golden opportunity for us to obtain knowledge about security challenges in the participating countries.

That is the main reason why we have a plenary session before breaking up into each session (A, B, C, and D). The theme of the plenary session is ‘Various security challenges that your country faces’.
SESSION A

Theme: Diversity Leadership in Military Organizations

Chairperson: Atomu Momma
Class: 2020
Branch: GSDF
Specialty: Applied Chemistry
Club: Parachute

Faculty Advisors
Colonel Hisanori Fukada
Lieutenant Colonel Tadasu Masuda
Lieutenant Commander Yuichi Takigawa

Session Objective
In recent years, society has become increasingly diverse, and military organizations are expected to be more inclusive. Nowadays more diverse and inclusive public services are required. The roles of women in the military have still been expanding in all countries. In fact, some nations have no gender difference in their military organizations, yet we still have a lot of things to discuss.

The main objective of this session is to discuss effective leadership in this new environment that disregards gender roles. Of course, every military organization has a different culture and institutional background. However, in modern times when multinational interactions are actively carried out, it is meaningful to discuss the leadership required regarding gender issues among countries with different backgrounds as we will become military officers in the near future.

This session consists of 3 topics. Topic 1 concerns the history and institutions regarding women’s social progress in the military in each country. In Topic 2, the problems of leadership regarding gender from each country will be discussed and understood. Based on these two topics, the leadership required regarding gender issues will be discussed in Topic 3.
SESSION B

Theme: Leadership in Multinational Operations

Faculty Advisors
Professor Motoyasu Yamazaki
Associate Professor Toru Ito
Commander Norihiko Watanabe
Commander Shinichi Nakazawa

Session Objective
In recent years, the international situation has been changing significantly, and military missions are not limited to national defense any longer. We also need to deal with various missions like disarmament, public security and humanitarian aids. In many cases, these kinds of missions are difficult to handle by one country alone; therefore, it requires the support and actions of many countries. A coalition of multinational forces, organized by regional organizations, is one example of these multilateral missions.

As a cadet, we must command and provide leadership in multinational missions in the future. In session B, we consider what kind of officers are desirable in the current international situation and what we must do, we will discuss the following three topics:

① What kind of difficulties do the commanders of multinational forces face? How should we overcome them?
② What kind of abilities do we need to overcome such multinational force difficulties?
③ What should we do to nurture these abilities?
SESSION C

Theme: Leadership of Space Strategy for Military Uses

Chairperson: Yoshiaki Echigo
Class: 2020
Branch: ASDF
Specialty: Materials Science and Engineering
Club: Sumo

Faculty Advisors
Professor Hiroshi Abe
Associate Professor Yoshinori Nakayama
Lieutenant Colonel Hiroyuki Kono
Major Masaaki Aihara

Session Objective
In this session we have set the objective of getting a brief idea about leadership required when in command. Cyber space and outer space have been said to be the next battlefield recently. Activity in outer space in particular has been increasing, leading to the establishment of numerous space commands. The increasing number of space debris has also increased the necessity to manage and monitor the safety of satellites. Participation of multiple countries has led to the complication of mission operations, requiring a high level of moral standard, engineering capability and operational readiness. In these situations, what kind of leadership is required, and how do we accomplish these missions?

Firstly, we would like to have each country present the situation of their development in space program currently and the estimated strategy within the next 5 years, then pick out possible mission scenarios based on the presentations (Topic 1). Secondly, we will discuss the characteristics of the ideal officer to accomplish these missions (Topic 2). Finally, we will conclude with a brief idea of the leadership required, and getting an idea of how to achieve them (Topic 3).
SESSION D

Theme: Leadership in the AI era

Chairperson: Erina Yoshida
Class: 2020
Branch: MSDF
Specialty: International Relations
Club: Kendo

Faculty Advisors
Professor Maiko Kobayashi
Associate Professor Masahiro Kurosaki
Lecturer Tomohiro Shirakawa
Commander Masahiro Suzuki

Session Objective
The rapid evolution and spread of AI technology in recent years have made human life more convenient. In particular, the integration of AI technology into weapons has led to drastic improvements in the efficiency and efficacy of warfare; changing the forms of warfare and the role of the soldier. However, there are problems and challenges associated with the development of AI weapons in terms of legal and ethical concerns. This is a hotly-debated issue; on how we should regulate the development of AI weapons to maintain peace and stability for our future.

Following the current situation, we will discuss leadership in the AI era in the military in the next ten years. By that time, we will be expected to be commissioned as junior officers in our own countries. It is generally thought that the human resources will be replaced by machines and robots, and eventually people will lose their jobs. The military is no exception to this. The drastic changes under the influence of AI weapons can be anticipated not only in the forms of war and military organizations but also our roles as officers.

We hope that this session will give us an opportunity to discuss what type of leadership needs to be sought, and share our views together with our counterparts from various military academies overseas.
# THEMES OF PAST ICCs

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<td>Comprehensive National Security</td>
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<td>4\textsuperscript{th} ICC (2001)</td>
<td>The Modality of the International Community in the 21\textsuperscript{st} Century</td>
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<td>5\textsuperscript{th} ICC (2002)</td>
<td>New Threats and Responses in the 21\textsuperscript{st} Century</td>
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<td>6\textsuperscript{th} ICC (2003)</td>
<td>The Military in the 21\textsuperscript{st} century</td>
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<td>7\textsuperscript{th} ICC (2004)</td>
<td>The Military in the International Society</td>
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<td>8\textsuperscript{th} ICC (2005)</td>
<td>The Military in the International Society</td>
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<td>Security in a Multi-polarizing World</td>
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<td>Non-Conventional Threats and Issues of the 21\textsuperscript{st} Century</td>
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<td>12\textsuperscript{th} ICC (2009)</td>
<td>International Security and Its Transformation in the 21\textsuperscript{st} Century</td>
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<td>13\textsuperscript{th} ICC (2010)</td>
<td>Military Responses to the Diversified Threats and New Role of the Military</td>
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<td>14\textsuperscript{th} ICC (2011)</td>
<td>The International Security Environment and the Cadet</td>
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<td>15\textsuperscript{th} ICC (2012)</td>
<td>Considering the Future of International Order</td>
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<td>16\textsuperscript{th} ICC (2013)</td>
<td>The role of military in the future</td>
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<td>17\textsuperscript{th} ICC (2014)</td>
<td>Leadership Matters: How to Develop Leaders in the New/Uncertain Era</td>
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<td>18\textsuperscript{th} ICC (2015)</td>
<td>Challenges for Future Military Leadership: The Time We Lead</td>
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<td>19\textsuperscript{th} ICC (2016)</td>
<td>The Borderless Battlefield Together We Lead</td>
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<td>Training Leaders for Changing Battlefield</td>
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<td>To be Leaders</td>
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## CADET STAFF

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<th>Position</th>
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<th>Specialty</th>
<th>Branch</th>
<th>Club</th>
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<tr>
<td>Shoichiro Sato</td>
<td>Deputy Chief of Cadet Executive Committee</td>
<td>2019</td>
<td>Applied Chemistry</td>
<td>ASDF</td>
<td>Fencing</td>
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<td>Chika Hayashi</td>
<td>Chief of Conference, Cadet Executive Committee</td>
<td>2019</td>
<td>Civil and Environmental Engineering</td>
<td>GSDF</td>
<td>Tennis</td>
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<tr>
<td>Hayato Matsumoto</td>
<td>Chief of Exchange Program, Cadet Executive Committee</td>
<td>2019</td>
<td>Electrical and Computer Engineering</td>
<td>MSDF</td>
<td>Badminton</td>
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<tr>
<td>Itsuki Obata</td>
<td>Chief of PR and Logistics, Cadet Executive Committee</td>
<td>2019</td>
<td>International Relations</td>
<td>MSDF</td>
<td>Iaido</td>
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ABOUT NDA

LIFE AT NDA

The NDA Cadet Corps consists of four battalions, of which consists of four companies that have three platoons each. Each Battalion is assigned to a barrack, and each floor is occupied by a company. Each group (battalion, company and platoon) is headed by a semesterly cadet leader. Battalions compete on various occasions throughout the year.

It is mandatory for all cadets to join an athletic club. Clubs meet daily after school and on Saturday, for approximately two and a half hours per day. There are thirty-seven athletic clubs total, of which varies from Japanese martial arts to intercollegiate sports.

While participating in athletics, cadets can also join cultural clubs. There are thirty cultural clubs in total, of which varies from Japanese cultural clubs such as Shodo, Sado, and Shogi, to music clubs.
ABOUT NDA

ANNUAL EVENTS

LIFE IN

春
Spring

夏
Summer

秋
Autumn

冬
Winter