An introduction to the JSDF Large-Scale Vaccination Centers



June, 2021 The Ministry of Defense, J A P A N

Introduction

In order to contribute to pandemic prevention measures, the MOD/JSDF, at the instruction of the Prime Minister and the Minister of Defense, established large-scale vaccination centers in Tokyo and Osaka, and on May 24, began to administer inoculations to accelerate vaccinations – the key measure to overcome COVID-19.

The Tokyo and Osaka centers are managed as joint efforts, involving the MOD and relevant ministries and agencies, and private enterprises.

This leaflet provides a compilation of the features of both JSDF Large-Scale Vaccination Centers, in order to share valuable knowledge and "lessons learned" with foreign officials who are considering the establishment of similar large-scale vaccination centers.

The Tokyo and Osaka centers vary substantially in terms of their location and facilities. In this leaflet, such differences are compared, so the reader can refer to the installation procedures and operational management according to each center's characteristics.

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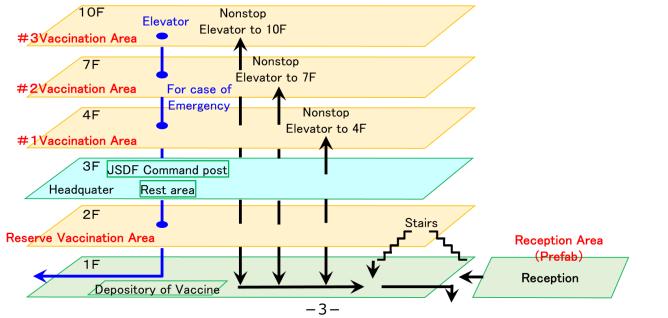
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1 General outlines of JSDF Large-Scale Vaccination Centers

Overview of the JSDF Large-Scale Vaccination Centers in Tokyo and Osaka

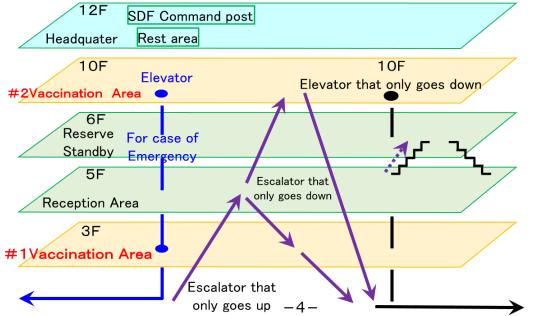


Name	JSDF Large-Scale Vaccination Center, Tokyo
Location	3rd government office complex in Otemachi (1-1-3, Otemachi, Chiyoda-ku, Tokyo)
Outline	11 story building (using floors 1-4, 7 and 10)
Features	As this building had been used by the Tokyo regional taxation bureau, it had an office layout. Each floor has many completely divided rooms. The inside of the building was refurbished and prefabricated partitions were installed to suit vaccinations. Secure sufficient space to avoid the "Three Cs".





Name	JSDF Large-Scale Vaccination Center, USaka
Location	Osaka International Convention Center (5-3-51, Nakanoshima, Kita-ku Osakashi)
Outline	13 story building (using floors 1, 3, 5, 6, 10, and 12)
Features	There are many facilities, such as a 3000-seat great hall, suitable for holding large events. It was possible to design the vaccination center to make best use of the large space available. Infrastructure was substantially improved in order to attract users. The whole building was leased to avoid the "Three Cs".



2 How to manage the flow of center users(1) Use of elevators / escalators

Introduction of the key aspects of how to manage the flow of center users.





1st floor elevator hall I



1st floor elevator hall I

Point!

- Each vaccination floor is able to be reached by an exclusive elevator because the Tokyo center has many elevators.
- It is possible to improve movement efficiency and to avoid intermixing the flow of center users.



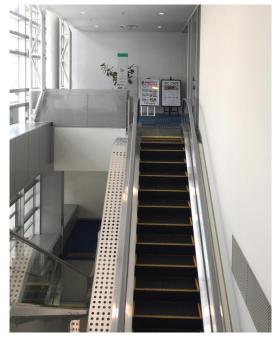


6th floor

Point!



5th floor



Escalator from 4th floor to 5th floor

- The Osaka center has sufficient escalators to ensure efficient movement of people, and to separate vaccinated and unvaccinated people.
- The "Three Cs" can be avoided by using escalators because people naturally stand a small distance apart from each other.
- We can reduce the number of guides compared to when using elevators.

2 How to manage the flow of center users (2) The processes from pre-vaccination screening questionnaire (PSQ) check to medical condition check

Introduction of ideas to take advantage of each center's characteristics to manage the flow of center users from the medical consultation to the medical condition check.

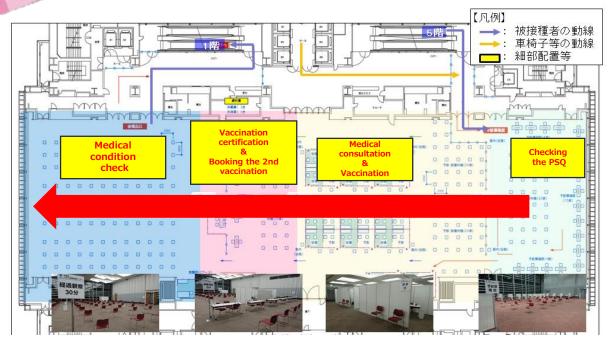


Floor plan of 7th floor



- Each floor is designed to ensure a one-way flow of people, from the medical consultation to medical condition check , so that users move smoothly without intermixing.
- Congestion can be avoided by managing the flow of center users.





Floor plan of 3rd floor



- The flow of users through the vaccination floor is straight and one-way.
- Staff can maintain situational awareness across the entire center because all processes are completed on one floor.

3 Reception area

Introduction of how to reduce congestion in reception areas, where users tend to congregate.



Reception lane in prefabricated units I



Prefabricated units for reception



Reception lane in prefabricated units I



- Prefabricated units were installed outside for reception and many reception lanes were prepared.
- If user registration is taking longer than expected, such as when there are difficulties scanning vaccination coupons, users are guided to another special booth to alleviate congestion in the reception area.
- In the prefabricated units, there are enough staff to guide users.
- Desks were prepared for users to complete their pre-vaccination screening questionnaire.





Escalator in 5th floor to 6th floor



The Reception area



6th hall for waiting space



The reception area is situated on the 5th floor.

 To control the flow, reservation times are checked and the people who have arrived early are separated.

4 Separation of each vaccination floor

Introduction of the efforts to ensure the easy movement of users and to avoid congestion in the Tokyo center.





Files that users receive at the reception area



Staff member wearing a GREEN vest. Green is the color of the 2nd floor.



Staff member wearing a BLUE vest. Blue is the color of the 7th floor.



- Users are shown which vaccination floor to use by the color of the file provided to them at the reception area.
- Users can understand where they have to go by following their floor's color classification.
- The vests worn by staff match each floor's color.



Floor guide



Waiting area classified by each floor's color

5 Prior confirmation of the PSQ

Introduction of how to do a medical consultation accurately and to minimize time in this room.



PSQ is checked by a nurse



The number of checking booths are increased and decreased to manage congestion



- The time required for medical consultations can be shortened by checking the PSQ in advance.
- Managers decide to increase (or decrease) the number of booths to reduce congestion depending on the situation.





Layout features ample space



PSQ is checked by a nurse



Point!

- By checking the PSQ, nurses can confirm past medical history or identify allergies, in order to help to determine whether users can be vaccinated, or the appropriate duration for a medical condition check by a doctor.
- There are nurses to check PSQ, and SDF nurses to maintain situational awareness and manage the floor.

6 How to arrange the medical consultation booth and vaccination booth

Introduction of how to ensure sufficient space to prepare the medical consultation and vaccination booths, and to manage the flow of center users depending on the size of the building.



Medical consultation booth



Point!

Vaccination booth

At the Tokyo center, medical consultation booths are separated from vaccination booths because of space limitations.

 There are more medical consultation booths than vaccination booths installed because it takes longer to do a medical consulting than the vaccination. Users who have finished their medical consultation are efficiently guided to a free vaccination booth.



Medical consultation and vaccination booth



Vaccination



- As there is sufficient space at the Osaka center, medical consultation booths are connected to vaccination booths, which enables users to be vaccinated quickly.
- To avoid congestion, the flow of users in front of reception on the 6th floor is controlled.

7 How to arrange the certification booth and the 2nd vaccination booking booth

Introduction about how to avoid congestion and improve efficiency when issuing vaccination certificates (an essential procedure) and when making user's 2nd vaccination booking(the most time consuming process).





<BEFORE Improvement>
 Issuing vaccination certificates and
making user's 2nd vaccination booking were done concurrently.



<AFTER Improvement>
The two processes are now done separately.



Point!

Booking the 2nd vaccination can take a long time because it is necessary to match with the user's schedule.

• To avoid congestion, sufficient booths were installed, and vaccination certificates are issued from a different booth to where users make their 2nd vaccination booking.





In the Osaka center, users are issued with their vaccination certification and make their 2nd vaccination booking concurrently.



While users are waiting for their medical condition check, they can make their 2nd vaccination booking.



Point!

As there is sufficient space at the Osaka center, booths can be well-separated. Users are issued with their vaccination certification and make their 2nd vaccination booking at the same booth.

 The duration of the 2nd vaccination booking process can be shortened by making use of the time while users wait for their medical condition check.

8 Center management

Introduction of the vaccination center's management section, which is essential to ensure smooth operations.





Headquarters



Center Management Office





Briefing space

- A Headquarters which controls the vaccination center as a medical organization, and a Center Management Office which manages external coordination and the working environment of civilians were established.
- In the Tokyo center, the Headquarters and the Center Management Office are separated, but information is shared and how to deal with issues is discussed each day in the briefing space.



Joint office of the Headquarters and Center Management Office



• In the Osaka center, the Headquarters and the Center Management Office are collocated on the 12th floor, and can share information and discuss issues at any time.

9 Response to a patient emergency

Introduction of how to prepare for users who may experience side-effects, and to prepare ambulance transportation by cooperating with nearby hospitals.





First aid station



If a user becomes unwell in a bathroom, they can call for assistance by ringing an emergency bell.





First aid station



Elevator for emergency use only *Patient transport training



Point!

- First aid stations are situated on each floor to treat any users who experience side-effects.
- In areas that staff cannot directly observe, such as bathrooms, emergency call buttons are installed.

10 Efforts to improve the working environment

Improvement of the working environment for staff who are required to concentrate and work with precision for extended period of time.



Replacement of office chairs for softer ones.



Installation of a vending machine





Installation of a refrigerator-improvement of meals







Making breads and vegetable juices available for staff to consume at any time

Installation of a microwave —improvement of meals



A large lounge



Miso soup that staff can consume at break times



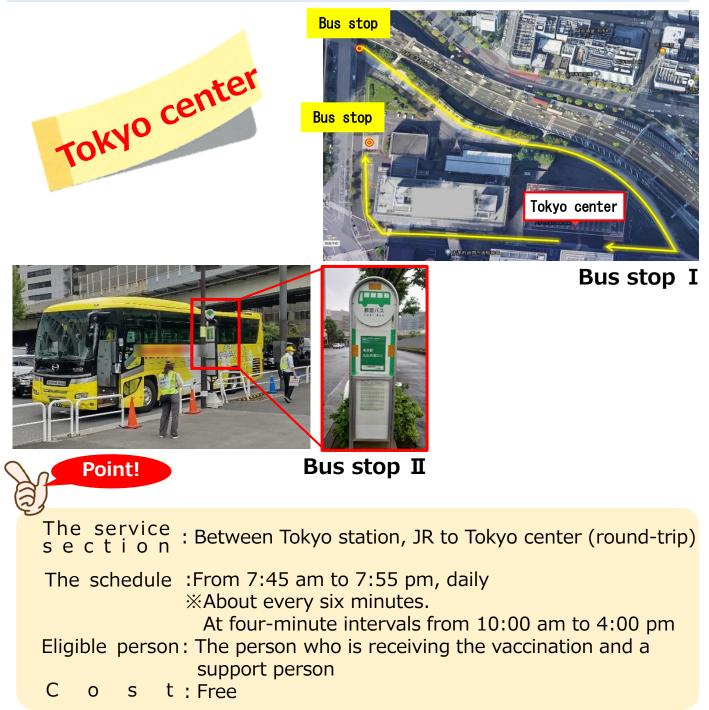
 To boost staff morale, the working environment was improved.
 Particular attention was given to the improvement of meals and the environment of break rooms.

1 1 Efforts to improve convenience for center users (1) Shuttle bus

Ease of access was taken into consideration when the locations of JSDF Large-Scale Vaccination Centers were selected.

To improve convenience for users, the governments of Tokyo and Osaka began to run shuttle buses.

In addition to the city buses in Osaka, MOD itself leased and began to run shuttle buses to improve convenience for users.





Efforts to improve convenience for center users Guides and signage

Introduction of the various maps and signage to assist users reach the center





Guide map installed at station I



Guide map installed at station I





Guide standing near station

• Maps and guides where placed in and around the nearest stations to the Tokyo center to improve the movement of users.



Issues to be addressed in order to be vaccinated





Precautions are displayed in the waiting area



Signage in the Osaka center



Supported by a sign language interpreter



- Center users can move smoothly by consulting maps and guide signs installed throughout the Osaka center.
- Announcements and precautions are displayed in the waiting area where the people who come to the center earlier than their vaccination time wait.

Efforts to improve convenience for center users 11 (3)**Distribution of leaflets**

Introduction of how to inform users about the vaccination and aftercare.





新型コロナウイルス ワクチン接種のご案内



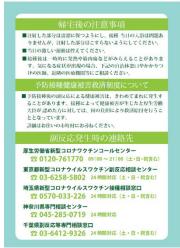
住所:東京都千代田区大手町 1-3-3 大手町合同庁舎3号館 電話:0570-0567-30

- 会場内では、マスクを必ずご着用ください。マスクのご着用いただけない方はご退場頂きます。
- 手指の消毒にご協力ください。
- → 計面の面に (m)/(ことい、)
 → 公場内での会話は必要最小限でお願いいたします。
 → 台機中は、熱中症対策としてこまめな水分補給をお願いいたします。
 → 会場内はは数料水等の自聴機を認定しています。
 → 会場内は、点水、増減は禁止です。
 → 施設内での掲載、録音は禁止です。
 →

- ●個語(1) くび酸心、お目もか用しな、ご思想いただきます。 逆員の助けとなる行為かある場合は、ご思想いただきます。 手椅物等は必ずご持ちください。約失や破損に対する責任はご 自身でお願いいたします。 ご思想の際は、誘導員及び誘導用ラインに沿っておかえりくだ。 さい。

- ■過去に注射や、採血等で具合が悪くなった方は、予診の際にお 伝えください。接種場所を変更することがあります。
- ■にないたして、酸塩が小を支払いします。 載員の折示に従い、ご協力をお願いします。 スムーズな接種のため、待機中にできるだけ上着を脱ぎ、肩を 出せるようご準備ください。 接種場所ブースへ入りましたら、手荷物等はかごの中にお入れ メモマト)。
- ください

- ください。 ばんそうこう等の医療ゴミは、専用のゴミ箱へお願いいたしま す。一般ゴミとの分別にご協力ください。 単値機長に15分または30分理と経過観察を行います。 会話はお控えいただき、体調が堅い時は遠慮なく係の者へお伝 えください。 ■経過観察時間が経過して、体調に異常がない方は速やかにご退
- 場をお願いいたします







- Leaflets were created and are distributed to users in both the Tokyo and Osaka centers.
- The leaflets provide information such as: what users need to be careful about when they are vaccinated; the vaccination process; what to do if they experience any side-effects; and emergency contact numbers. Users can read the leaflet during waiting times and then take it home.

