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## **Special Column**

*The Effectiveness of Aero-Space Power and “The Japanese Way in Warfare”*  
ISHIZU Tomoyuki

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## **“The Air Power Symposium 2017”**

*How Organization Deteriorate: An Inquiry into the Processes of Organizational Deterioration*

NUMAGAMI Tsuyoshi

*Rational Failure of Military Organizations and its Resolution*

KIKUZAWA Kenshu

*Admiral Yamamoto as an Innovator*

AIZAWA Kiyoshi

*William Mitchell as an Innovator*

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## **Research Papers**

*“Gray Zone Situation” Analysis - Case Study: Chinese Operations in the East China Sea and Japan’s Response-*  
YAMASHITA Aihito

*Study on the Future Strategic Environment of East Asia  
-Perspectives of U.S and China Influence Power -*

HASHIDA Kazuhiro and MAEDA Ikuo

*The Origin of “Global Crisis Management using Air Power”  
-Innovation of the USAF in the 1950’s-*

KOMORI Atsushi

*Network and Electromagnetic Spectrum Management*

AMAGAI Takaki

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## **Research Note**

*How to Respond to Cyber “Gray Zone” Scenarios*

KATAGIRI Noriyuki